



# The Closing and Reuse of the Philadelphia Naval Shipyard

*Ron Hess*

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## **The Closing and Reuse of the Philadelphia Naval Shipyard** Ron Hess

The report describes the distinctly European business philosophy of the eventual tenant, Norwegian shipbuilding giant Kvaerner, and the conditions of its deal with the city and concludes that the Philadelphia example should be considered by other U.S. military shipyards that might be faced with closure in the future.

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